# BRIEF FOR THE INDEPENDENT REVIEW OF THE MARQUE SCHEME, HILLS ROAD CHERRY HINTON ROAD JUNCTION, CAMBRIDGE

## 1. Objectives for the review:

That the review of the final construction of the Marque scheme identifies learning and lessons and addresses the following questions:

- a What can be learnt from the processes and decisions that led to the final design and construction of the Marque
- b How have improved processes implemented since the first Marque application in 2005 addressed (i) improved delivery on major development particularly tall buildings, and (ii) how will such improved processes support delivery after Local Plan adoption
- c Are the circumstances of this case unique (in comparison to other similar schemes in the city) or are further measures needed to assist the council in delivering successful major developments and tall buildings in future.

#### 2. Content of the review:

The review will need to address these key questions:

- the processes that led in between 2005 and 2008 to the original approval for the screen and building design, and what was actually agreed, including given the different views about whether the final building is consistent to that approval
- the role of the Conservation and Design Panel, the planning case officer and the Urban Design Team in such applications
- technical advice on innovative construction options, in this case the screen design and planned material and support
- management of multi-year applications including when developers undertake major renegotiation and value engineering, and where sites with planning applications are sold on
- delegation and delivery on 'non material amendments', including in this case the Judicial Review and the impact of multiple NMAs eg on the east facing side of the building
- impact of the design on future residents of the Marque including those with restricted views, and future screen upkeep costs
- s106 delivery of public art to ensure value for money public benefit

from developer-controlled 1% schemes

- difficulties in delivering 'Management Agreement' conditions including public access
- Member involvement transparency and scrutiny from 2005 to 2014.

## 3. Outcomes from the review

The Council is looking for a final written report structured to address the review objectives set out in 1 above, covering the investigation of the issues set out in 2 above. The reviewer will be asked to present the review findings to the Planning Committee and answer questions from Members on their conclusions.

### 4. Schedule of the review

The review shall be completed within 3 months of the commission being accepted.